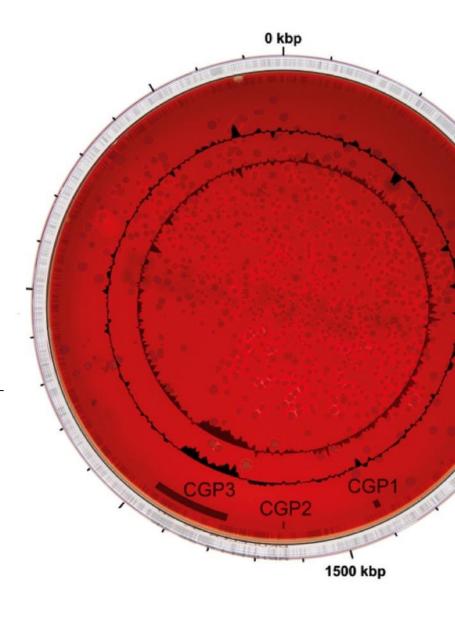
## **BRAIN**

## Pioneering Bioproducts

# Presentation of 12M Figures FY 2018/19

Zwingenberg, 28. January 2020



#### **Disclaimer**

This document may contain forward-looking statements. These forward-looking statements are subject to risks and uncertainties, as they relate to future events and are based on current assumptions of the Company, which may not occur at all in the future or may not occur as assumed. They do not represent a guarantee for future results or performance of the Company, and the development of economic and legal conditions may materially differ from the information expressed or implied in the forward-looking statements.

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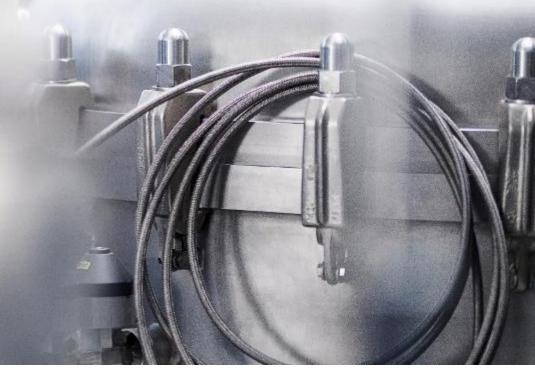
By accepting this presentation you acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Company and that you will conduct your own analysis and be solely responsibility for forming your own view of the potential future performance of the Company's business.

This presentation speaks as of January 28, 2020. Neither the delivery of this presentation nor any further discussions of the Company with any of the recipients shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since such date. The term "BRAIN", as used in this presentation means B.R.A.I.N. Biotechnology Research and Information Network AG and its affiliates, if not otherwise specified.



## **Our Ambition**

To make **consumer products** more **effective** and **healthy** as well as **industrial processes** more **efficient** and **sustainable**.





# **Our Mission**

 We discover and produce novel biological ingredients on the basis of our proprietary BioArchive

 We focus on attractive B2B markets in Nutrition & Health, Skin Care and Industrial BioSolutions



## **Our Commitment**

To grow as a fully integrated bio-specialty company providing novel bio-based products and efficient processes.

### **Addressing Global Megatrends**

Making products and industrial processes more sustainable.

#### **Bioeconomy drivers**

#### **Consumer demands**



- Healthier food, no compromise on taste
- Natural ingredients for food, feed, cosmetics
- Eco-friendly and sustainable production

#### **Political demands**



- Protection of consumers and environment
- Implementation of UN Sustainable Development Goals

#### **Industry demands**



- Natural ingredients and biological solutions
- First-mover advantage, speeding up innovation cycles
- Energy- and resource-efficient processes

#### **BRAIN** contributions

#### **Bio-based ingredients**



- Access to unique BioArchive collection
- Biological ingredients for food, feed, cosmetics and consumer care products

#### **Game-changing technologies**



- Sophisticated screening technologies
- Microbial production strains
- Enzymes and biocatalysts for industry

#### Disruptive product innovations



- First-in-class products & processes
- Substituting chemistry by bio products
- Growing product-based business



### **Key facts about BRAIN**

#### Leader in BioEconomy

- Founded 1993
- >300 staff employed
- Since 2016 listed at Prime Standard Frankfurt Stock Exchange

#### Unique selling propositions

- Comprehensive proprietary BioArchive of natural solutions (Result of >450 man years)
- Unique combination of technological expertise and BioArchive (strong international IP position)
- Successful track-record (>100 industrial partnerships)

#### **Growth opportunities**

- Further growth with improved own product business
- Pipeline of own product candidates
- Ongoing internationalization of business
- M&A track-record and integration expertise

>26

years of experience

>300

staff employees (5 subsidiaries)

>100

specialty B2B products in our portfolio

>100

industrial partnerships

**12** 

New product development programs for the growing Nutrition & Health, Skin Care and BioSolutions markets

### Track-record of industry partnerships

More than 100 exclusive partner collaborations successfully completed.



\*confidential partnerships not disclosed



### Selected Examples of 'BRAIN inside'



Customized Enzymes



High-Performance Microorganisms



BioActive Natural Compounds

**Product Range** 

**BRAIN Inside** 



Low temperature detergent enzymes



Flavorpro™ 786P Flavor creation in cheese processing



Optimisation of microbial strain for Isomalt production



Skin anti-irritant Symsitive 1609

**Industrial partner** 



#3 detergent business globally



BRAIN subsidiary



#1 European sugar company



#4 ingredients supplier globally









### **Industry leading BioArchive**

Huge proprietary collection of Microorganisms, Enzymes and Natural Compounds including compounds from edible biomaterials

53,000

Characterized Microorganisms

13,000

Plant fractions available for isolation campaigns

43

Metagenome libraries

450

Habitat collections and environmental samples

11,700

Samples derived from edible biomaterials

231

Giga-bp DNA ready to screen

464

Gene libraries available for screening

49,500

Natural and naturally inspired compounds

300 mn

Reusable ready-toscreen Metagenome clones





### Intellectual property and scientific creativity

>160

Employees in R&D

### **Strong IP Position**

International IP rights for technology & product innovations

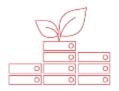
>100

Own products on the market



### World class technology portfolio and R&D expertise

Solution focused mindset overcoming limitations of a single technology approach.



#### **BioArchive**

- Industry leading collection of bio-based resources
- · Selection libraries



# Candidate Discovery

- In silico and activity based screening
- High-throughput Compound Extraction and Isolation
- Structure Elucidation
- Sample Provision

LIL®



### Data Evaluation

- Analytics
- · Bioinformatics
- · NGS sequencing



### Optimization Engineering

- · Microbial Expression
- Microbial Strain Development
- Gene and Protein Engineering



# Production Scale-up

- · Process Development
- · Process Optimization
- Product Blending & Formulation

MetXtra™

MEGx

**ABEL®** 

®

**METAGENOM®** 

**ScreenLine®** 

**BRAINzymes**®

**EvoSolution®** 

**CompActives®** 

#### R&D machinery of modular technology platforms

From Discovery to Process Development

#### **Pioneering R&D**

- First mover in industrial Metagenome technology
- First mover in Human Taste Cell technology
- First mover in novel Anti-perspirant research ...





### **Growing Business Segments**

Growth strategy prioritizing product-scalable business options.



#### **Products**

#### **Growing Product Sales**

- Product sales account for more than 60% of the BRAIN group revenues
- Portfolio of >100 specialty
   B2B products
- Business model: product sales





#### **New Product Development**

#### **New Product Development**

- Pipeline of 12 R&D programs fuelling product business
- Business model:
  - a) product sales
  - b) product scalable royalties via industrial partnerships



#### **Tailor-Made Solutions**

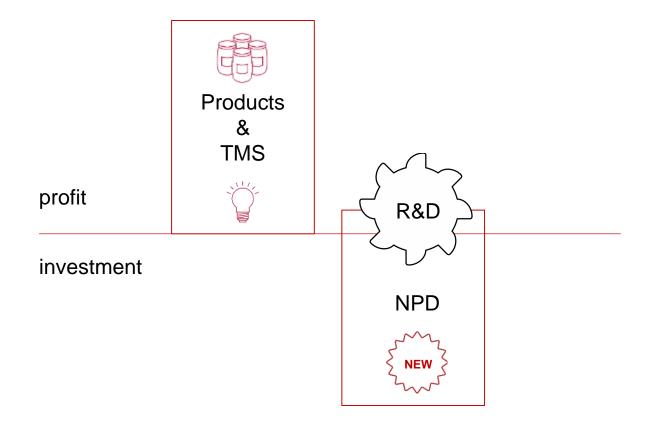
#### **Programs for Industry**

- BRAIN AG has a long track record with dedicated contract R&D programs
- Business model: tech-access, fees and milestone payments or royalties

Segment BioScience



### Investing in R&D to Enable Business Opportunities



EBITDA: -2.6 m EUR (12M 2018/19)

 ~ 5-7m EUR p.a. are being invested into own R&D to create emerging and optional business opportunities

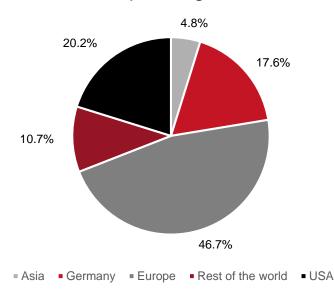




### **Growing Product Sales**

#### **Existing Product Business (Segment BioIndustrial)**

- 100+ specialty products for various B2B markets
- Currently sold into ~ 60 countries
- Product sales currently account for more than 72% of the Group revenues
- Good growth performance: In 12M FY 2018/19 TOP grew
   +35% yoy and +16% in Q4 compared to previous year
- Product Revenues per Region 12M FY2018/19













### **Growing product sales: Top 10 enzyme products**



Brand	Enzyme Class	Application	Growth (YOY)
Flavorpro <sup>TM</sup>	Protease	FLAVOUR creation	> 20%
Flavorpro™	Peptidase	FLAVOUR debittering	> 20%
$Promod^{TM}$	Protease	PROTEIN modification gluten	> 20%
Promod <sup>TM</sup>	Protease	PROTEIN modification hydrolysates	> 20%
Depol <sup>TM</sup>	Betaglucanase	FRUIT / VEGETABLES Naturals extraction	10 - 20%
NATUZYM	Pectinase	FRUIT / BEVERAGE Juice yield increase	10 -20%
Pectinase	Polygalacturonase	FRUIT / VEGETABLES Juice yield improvement	< 10%
Lipomod <sup>TM</sup>	Esterase	DAIRY flavour	< 10%
Δ-zym	Glucoamylase	STARCH / BioETOH saccharification	< 10%
Δ-zym	Alpha-amylase	STARCH / BioETOH liquefaction	< 10%



# **New Product Development Pipeline**





#### How we focus on attractive markets

Realizing sales of existing products plus strong new product development pipeline.



#### **BU Industrial BioSolutions**

Starter Cultures and Performance Microorganisms for Green & Urban Mining and CO<sub>2</sub>conversion to bioplastics









Enzymes Strains BioActives





Enzymes, Starter Cultures and Natural Ingredients for Food, Feed, Pet food, Beverages







Active Ingredients, formulated Ingredients and White Label Systems for biological Skin Care









### **New Product Development Pipeline**

Pipeline	Partner	R&D	→ Market	Own Production
Starch processing enzymes	WeissBi <b>ə</b> Tech			Yes
Green Metal Mining	CyPlus CyPlus			tbd
Natural beverages	<b>SUNTORY</b> UK			Yes
Salt taste enhancer 1.0	US-CPGC			No
Gold from Waste Streams				Yes
Specialty Enzymes Food	BIOCATALYSTS Georgia oncyres especiations			Yes
Aurase	SolasCure			Yes
DOLCE Natural Sweet Enhancers	ROQUETTE			No
Salt taste enhancer 2.0				Yes
Natural antimicrobials	Jap. Bev-Co.			No
DOLCE Natural Sweet Solutions	ROQUETTE			No
CO <sub>2</sub> for value chemicals	SÜDZÜCKER			No

BRAIN plans to be supplier of active ingredient in 7 out of 12 programs



### **Green & Urban Mining – Need For Biological Solutions**

Global Mining Market	Challenge	BRAIN Solution
Urban Mining	Find sustainable and	Microorganisms for gold mining
<ul> <li>E-scrap globally: 42m t p.a.</li> <li>(D: 1.8m t)</li> </ul>	environmental friendly to isolate gold from different ressourses	in ore and wastestream
<ul> <li>1 ton computer platines may contain up to 250 g gold and up to 1 kg silver (~ 200 x higher concentrated than in average ore)</li> </ul>		BioFlotation Tech-scale-plant at BRAIN
<ul> <li>Green Mining</li> <li>Global mining chemicals market US\$ 10 bn (outlook 2017-2026)</li> </ul>		Mobile BioXtractor for on site-validation

Source: Research and Markets, 2018; Gold.de; United Nations University, 2014; https://de.statista.com, 2017



### Chemicals-replacing microorganisms for Green & Urban Mining

Two running businesses at BRAIN

#### A: Gold & Silver from ore

- Partnered with CyPlus
- Business model: Fees, milestone payments & royalties for BRAIN Additional production of performance micro-organisms through BRAIN under discussions

#### **B:** Gold & Silver from secondary resources

- Program and IP with BRAIN BioXtractor as pilot plant
- Business model: Joint development and marketing







Upside: Technology can be adapted on other precious metals (IP with BRAIN)

### **DOLCE Program – Next Generation Natural Based Sweeteners**

#### Challenge **BRAIN Solution** Global Sugar Market > 61 bn US\$2 Finding natural sweetener **DWLSE** and sweet taste enhancer 185 mio tons<sup>1</sup> (2017) without a loss in taste Big potential for natural sweet Next generation natural solutions with currently only sweetener and sweet 1% market share<sup>3</sup> taste enhancer Sugar (82% of total sweetener market) High fructose corn syrup Others (e.g. sugar alcohols) Natural High Intensity Sweeteners (HIS)

Sources: <sup>1</sup>USDA 2017, <sup>2</sup>Finanzen.net 01/2018, <sup>3</sup>LMC-Report 2015 & nutraceuticalsworld.com 2017



### **DOLCE Program – Next Generation Natural Based Sweeteners**

#### Reshape business options

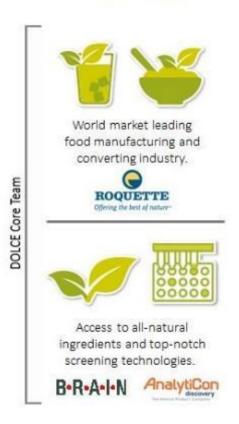
- Increase business development to reach out to new DOLCE members
- Easier access to the program for non-exclusive partnerships
- In March 2019 new globally acting Europe-based member announced in field "beverages"
- Exclusive partnership for category "non-alcoholic beverages" in place

#### **Actual development**

- Program successful and on track
- Formulation of novel natural sweeteners and sweet taste enhancers
- Several milestones achieved









### FRESCO: Natural microbial control for food safety

Global Food Waste	Challenge	BRAIN Solution
<ul> <li>Globally, 1.3bn tons of food are thrown away p.a 180 to 190 kg per head<sup>1;2</sup></li> </ul>	Sustainable use of food products	FRESCO
<ul> <li>Food losses worldwide: 30 and 40%<sup>2</sup></li> </ul>	<ul> <li>Natural preserving agents to reduce post-harvest losses</li> </ul>	<ul> <li>Natural preserving agents from the BioArchive</li> </ul>
<ul> <li>Approximately 70% of food losses are post-harvest losses<sup>3</sup></li> </ul>		
<ul> <li>One quarter saved, could feed 870m people<sup>3</sup></li> </ul>		
<ul> <li>21% of food waste arises from spoilage<sup>4</sup></li> </ul>		

Source: <sup>1</sup> New York Times 2017; <sup>2</sup> WWF Deutschland 2015; <sup>3</sup> UN F.A.O. 2015; <sup>4</sup> wrapni.org.uk 2011



### FRESCO: Natural microbial control for food safety

#### **Partnerships**

- Edible plants contain bioactive compounds that combat harmful spoilage organisms.
   BRAIN's FRESCO program identifies and provides the best candidates.
- Joint industrial partnership of AnalytiCon Discovery GmbH, BRAIN AG and a globally acting Japanese beverage company
- Further companies invited to join FRESCO

#### **Market**

- Total biocide market: 8.5 bn US\$<sup>1</sup>
- Actual antimicrobials / preserving agents are under discussion; not only in food sector
- Increased consumer demand for healthy, all natural food and clean label
- Consumers favour product freshness and stability to be achieved by means of natural active ingredients



Source: <sup>1</sup> gminsights.com



### **Aurase® for Advanced Wound Management**

	Global Wound Care Market	Challenge	BRAIN Solution
•	Chronic wounds: growing in incidence (diabetes and ageing)	Finding natural wound cleaning solutions	Aurase  (4) (2) (3) (6) (6)
•	In 2012 worldwide 40.5m patients <sup>1</sup> , 2.7m in Germany <sup>2</sup>		Aurase 3 1 1
•	Costs per patient in Germany: 9,570 € p.a., ~20% for medication <sup>3</sup>		Aurase Aurase 3
•	Global wound care market 2016: 17.7 bn US\$ <sup>4</sup> and at 22 bn US\$ by 2022; CAGR of 3.7% (2017-2022) <sup>4</sup>		<ul> <li>Aurase<sup>®</sup> is an enzyme for wound cleaning</li> <li>Aurase<sup>®</sup> IP is with BRAIN (WO 2010/099955)</li> </ul>

Sources: <sup>1</sup> Global Industry Analysis, Inc. 2016; <sup>2</sup> PMV 2015; <sup>3</sup> Stat. Bundesamt 2013; <sup>4</sup> MarketsandMarkets,2017





B·R·A·I·N

### SolasCure® Ltd. – Revolutionising Wound Care

# SolasCure is part of BRAIN's strategy to strengthen growth

- Mission SolasCure: support healthcare professionals with groundbreaking wound care products
- BRAIN has licensed IP for the commercialization of future Aurase<sup>®</sup>-based products to SolasCure
- BRAIN will supply the enzymatic ingredient Aurase® to SolasCure

## SolasCure team with successful track records in wound business

- Dr Sam Bakri (Executive Chairman): healthcare entrepreneur, co-founder of SolasCure and other medical technology companies
- **Dr David Goldsmith** (*CMO*): several academic positions in Europe
- Prof Keith Harding (Chairman of the Medical Advisory Board):
   Director of the 'Welsh Wound Innovation Centre' at Cardiff University









# ...and an even more disruptive outlook





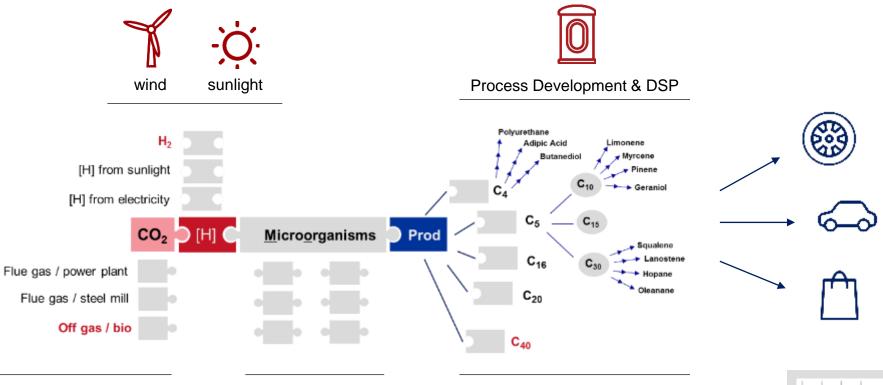
### Biological CO<sub>2</sub> Fixation

	CO <sub>2</sub>	Challenge	BRAIN Solution
•	CO <sub>2</sub> emissions are driving global warming and climate change	<ul> <li>Use of CO<sub>2</sub> as carbon source (feedstock)</li> </ul>	<ul> <li>Biogenic CO<sub>2</sub> Fixation</li> <li>Partner: Südzucker</li> <li>Field: Biological CO<sub>2</sub></li> </ul>
•	CO <sub>2</sub> is a natural nutrient and building block in the formation of biomass by plants and bacteria		Fixation Source: Biogenic CO <sub>2</sub> Product: Dicarbonic acid Deal: R&D partnership, License for Biomass
		TO A CONTROL OF THE PARTY OF TH	Upside: other products
			1.Terpenoids (e.g. squalane (C30) with 37 000 EUR / ton1
			2. Fatty acids (1 500 EUR / ton for C16)

Source: 1 www.synbiowatch.org

### BRAIN technology suitable for CO<sub>2</sub> utilization

A modular BioRefinery concept







power bioethanol plant plant



BRAIN BioArchives & Biodiversity



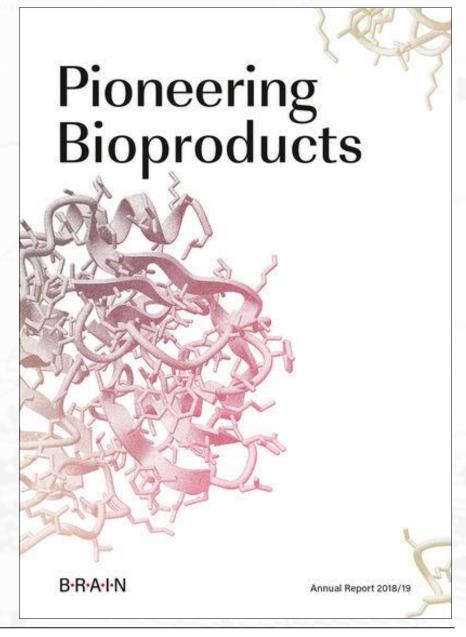
Products
(Target molecules: > 1.500 €/t)



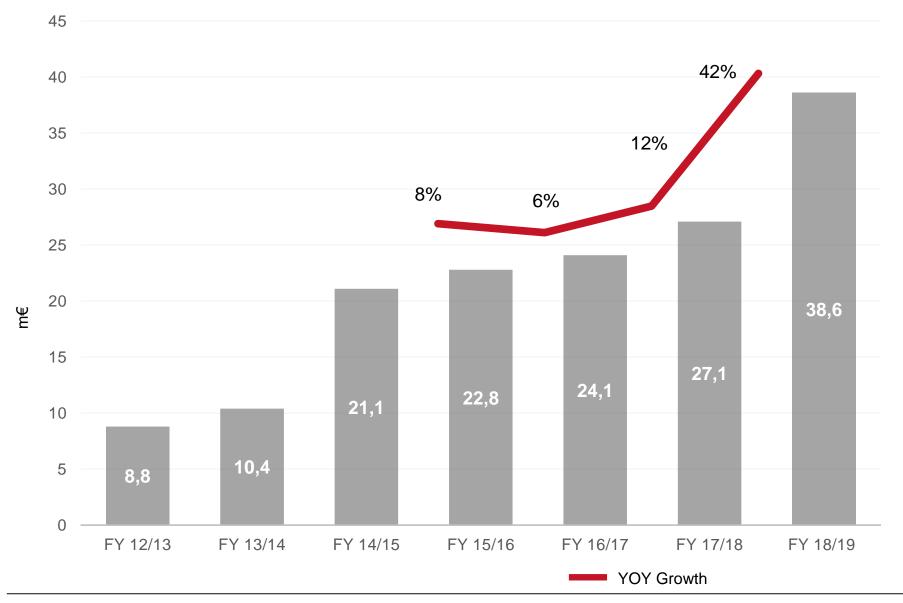




# **Key Financials**



### **BRAIN** Revenue Performance History





### **Key consolidated financials 12M 2018/19**

	12M	12M
(in € million)	2018/19	2017/18
Revenues	38.6	27.1
BioScience	12.2	8.3
BioIndustrial	26.4	18.8
Total operating performance <sup>1</sup>	41.2	30.5
Adjusted EBITDA <sup>2</sup>	-2.1	-5.3
EBITDA	-2.5	-6.6
EBIT	-7.2	-9.6
Net result	-10.5	-8.1
Operating cash flow	-3.4	-5.4
	30.09.2019	30.09.2018
Cash	15.2	25.5

<sup>&</sup>lt;sup>1</sup> Revenues + change in inventories + other income + R&D grants

<sup>&</sup>lt;sup>2</sup> The reconciliation from adjusted to unadjusted EBITDA will be found in the consolidated balance sheet as of 30September 2019.

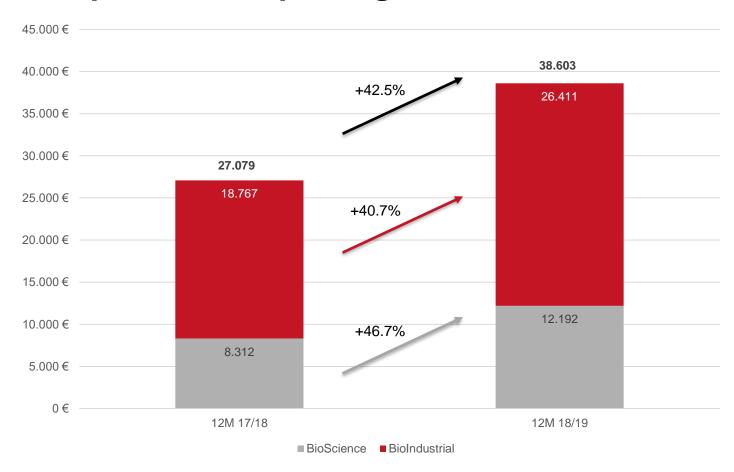


### Key consolidated financials 12M 2018/19

- BRAIN Group revenues increased by 42.5% to €38.6m (PY €27.1m)
  - Group generated a total operating performance (TOP) of € 41.2m vs. PY € 30.5m (+35.3%)
  - The "BioScience" segment increased its TOP by 26.0% to € 14.0m (PY € 11.1m), mainly due to new and follow-up projects
  - TOP of the "BioIndustrial" segment increased to € 27.4m (+40.8%), with positive impacts coming from consolidation of Biocatalysts as well as an increasing operating business
- The reported Group adjusted EBITDA accounts for € -2.1m (PY € -5.3m), driven mainly due to grown revenues and a lower material cost ratio, adjusted for:
  - € 35k for personnel exp. resulting from a share-based compensation scheme at AnalytiCon
  - € 266k for personnel exp. resulting from ESOP
  - € 27k for acquisition- and integrations cost
- The **brutto cash-flow at € -6.3m** vs. €-9.0m reflects the stronger operating performance y-o-y, **Cash position** as at 30.09.2019 accounts for € 15.2m



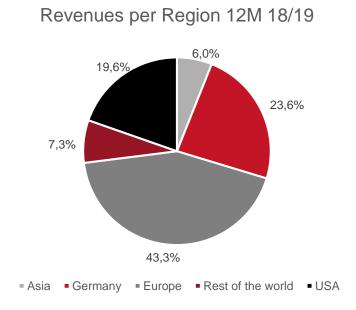
## **Group Revenues per segment 12M 2018/19**



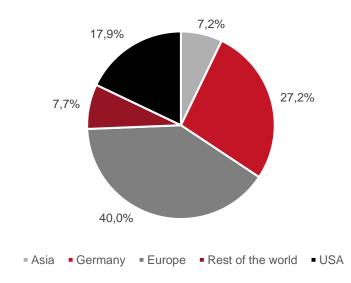
Year over year (yoy) both segments performed excellent.



## **Group Revenues per Region**



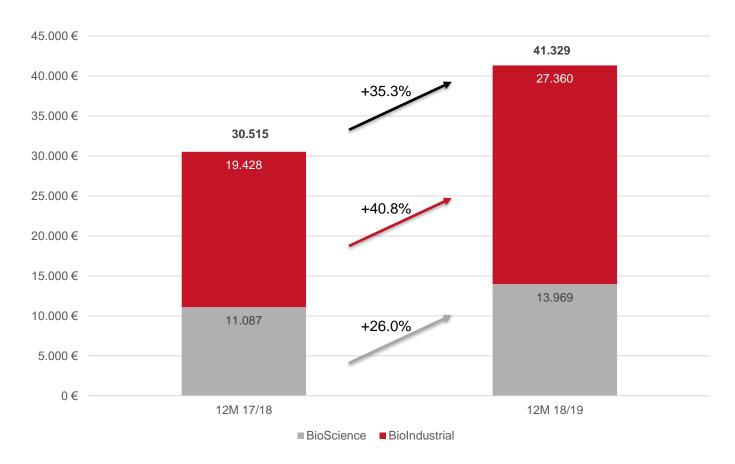
#### Revenues per Region 12M 17/18



- Percentage revenues per region did not significantly change to full year 17/18.
- Therefore all regions grew at a similar level.



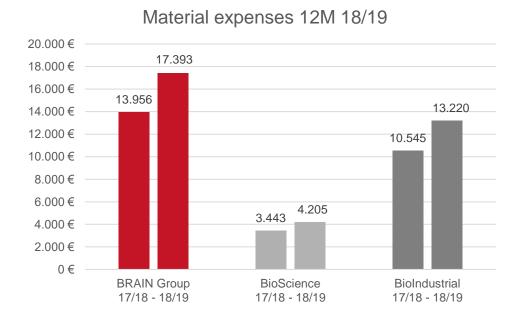
## **Group Total Operating Perfomance (TOP) Group 12M 2018/19**



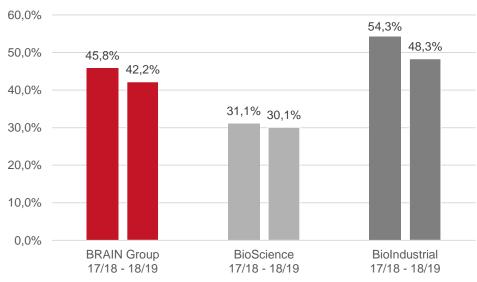
- Groups TOP grew at 35.3%.
- Both segments contributed to a strong growth.
- Growth lower than Revenue growth due to lower grant income and lower other income.



## **Material Expenses**

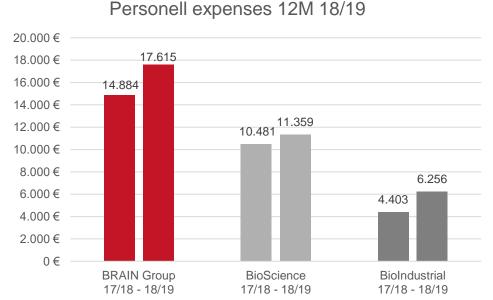


#### Material expenses ratio 12M 18/19

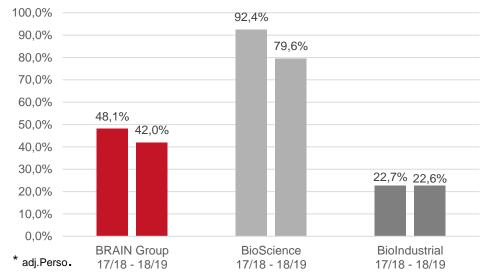


- Material expenses grew but at a lower rate than TOP.
- Material expenses ratio (compared to TOP) decreased in both segments.

## **Personnel Expenses**



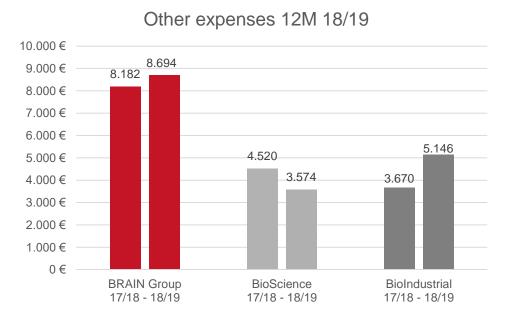
#### Personell expenses ratio 12M 18/19



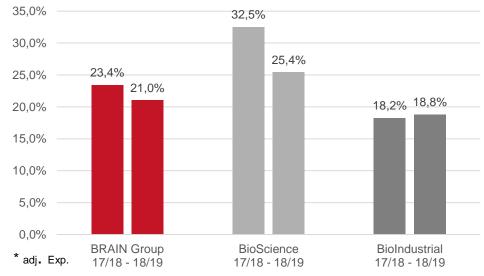
- Personnel expenses grew but at a lower rate than TOP.
- Personnel expenses ratio (compared to TOP) decreased in both segments.



## Other Expenses



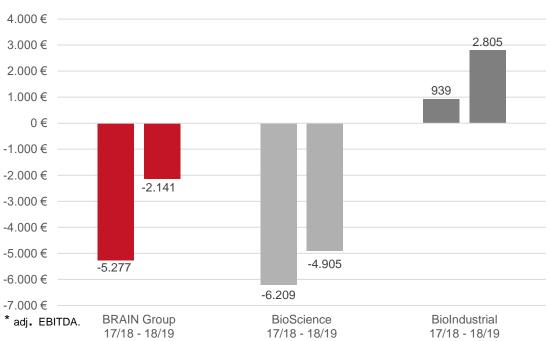
#### Other expenses ratio 12M 18/19



- Other expenses also grew but also at a lower rate than TOP.
- Other expenses ratio (compared to TOP) therefore decreased in BioScience.

## **EBITDA 12M 18/19**

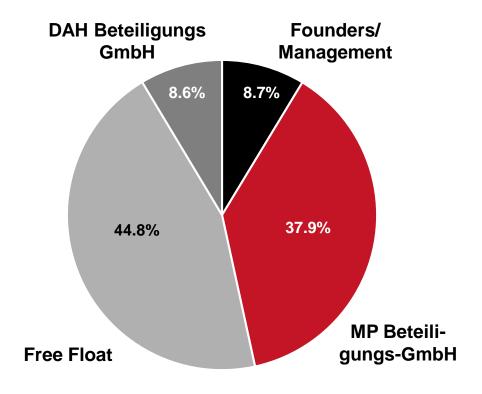




- The group's EBITDA improved at about 59.4%.
- Both segments contributed to a better EBITDA.
- Especially the segment BioIndustrial improved its EBITDA margin significantly due to an increase in volume.



## Shareholder structure of BRAIN



#### **Notes**

- Current number of shares: 18,055,782
- Free float of ~45.0%
- Strong long term investor base
- ~ 7,000 shareholders
- WKN 520394 / ISIN DE0005203947 /
- Symbol BNN
- Prime Standard; Frankfurt/M

September 30, 2019



## Financial Calendar FY 2018/19 and FY 2019/20

February 28, 2020	Publication of the quarterly report for the period ending 31 December 2019 (3M)
March 05, 2020	Annual General Meeting in Zwingenberg, Germany
May 29, 2020	Publication of the quarterly report for the period ending 31 March 2020 (6M)
August 31, 2020	Publication of the quarterly report for the period ending 30 June 2020 (9M)



# **Analysts covering BRAIN**

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# Thank you for your attention.

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## Management



Adriaan Moelker (CEO as of 01.02.2020)

- Master of Business Administration
- Year of birth 1964
- Joins BRAIN in Feb. 2020
- 20+ y of professional experience in industrial biotechnology innovation
- Successful in terms of innovation & revenue
- Extensive global experience in all key industrial enzyme segments



Manfred Bender (CFO)

- Diploma in Business Administration
- Year of birth: 1965
- Joined BRAIN in 2018
- 20+ y of finance leadership experience as CFO and CEO in listed companies
- Successful in market cap & Revenue Growth
- Asset management, M&A



Ludger Roedder (CBO)

- Master of Business Administration
- Year of birth: 1965
- Joined BRAIN in 2018
- 20+ y international industry expertise
- Product Development & Industrial Transactions
- Strategy & Portfolio Management